



Report on the Virtual visit to the University Cote d'Azur

June 3, 2020

The Virtual visit is one of the tasks within the WP1, aiming to identify appropriate model of internationalization for Montenegrin HEIs and to develop guidelines for its effective and efficient implementation. The starting point for WP1 is preparation process of gathering information about Montenegrin HEIs current situation in regard to internationalization, which was conducted through self-evaluation processes and follow-up evaluation processes conducted by EUA (European University Association) Institutional Evaluation Programme in 2018. The first task is to scan EU HEIs internationalization models of legal and administrative framework, with aim to get insight of EU HEIs knowledge, experiences and expertise in field of internationalization. The second task is oriented on finding a reference point within EU Partners for setting goals and targets. The benchmark indicators will be defined in key areas of the process of internationalization. As a result, the best model for enhancing internationalization process will be proposed for each Montenegrin HEI. At the end, as a third task, guidelines for enhancing internationalization will be delivered for each Montenegrin HEI.

Virtual study visit of the University Cote d'Azur, one of the EU partners on the IESP project, took place on June 3. This virtual study visit was organized instead of the visit that was originally scheduled for March at the premises of the University Cote d'Azur, which could not be implemented due to the outbreak of COVID-19 pandemic. It was attended by representatives of Montenegrin partner universities, ministries and the Agency for Control and Quality Assurance of HE of Montenegro.

The attendees had the opportunity to learn more about the following presentations:

1. **European and National context of internationalization**, Madonna Lamazian, Virginie Oddo
2. **Internationalization Strategy at UCA and Multi campuses strategy**, Srdjan Redzepagic
3. **Internationalization of Université Côte d'Azur**, Clément Moreau, Pauline Achard





Ms Madonna Lamazian presented the *European and National context of internationalization*. Specifically: the goals, legal framework, geographical priorities, programmes and projects, tools of internationalization, all from the perspective of European and particularly from the perspective of the French context. Ms Lamazian also presented the challenges they are facing within this topic, such as consolidation of data at the national level, lack of clear and shared international policy and clear geographical targets, debate on the foreign curriculum...

Mr Srdjan Redzepagic presented the *Internationalization Strategy at UCA and Multi campuses strategy*. He specified the tasks that were included within the Internationalization process: preparation of inter-university and international program and plan strategies cooperation; participation in projects, including the preparation of applications for University participation on international and other projects; organization and implementation of inter-university and international agreements cooperation; coordination of activities of international cooperation of units at the level of the University; mobility of academic and non-academic (administrative) staff and students; continuous training and teaching and administrative staff for the implementation of the adopted cooperation programs, including applying for projects and scholarships.

He pointed out that the operation of the transdisciplinary programs of the University Cote d'Azur is possible thanks to the support of the IDEX (University labelled "InDex of EXcellency"), which finances various specific projects, and also supports various transverse actions such as workshops, conferences, summer schools, joint training or dissemination activities, education and outreach.

As an example of the Multi campuses strategy, he presented the case of the establishment of the BISI-Balkan Institute for Science and Innovation, partnership between the University of Montenegro and the University Cote d'Azur.

Mr Clément Moreau presented the *Internationalization of University Cote d'Azur*. His presentation gave an insight into the structures of internationalization at the UCA: Directorate of International Relations, Department of Research, Valorization and Innovation, House of European and National Grants, International Scientific Visibility Office and Tools of internationalization. Mr Moreau, in detail, presented each of these components, their function, and area of activities, roles and goals.

The virtual meeting was also an occasion to share good practices that will serve as the base for development of guidelines for enhancing internationalization of Montenegrin HEIs and for formulation of internationalization strategies by Montenegrin HEIs and the supporting documentation for internationalization.

Annexes:

1. Presentation *European and National context of internationalization*, M. Lamazian, V. Oddo
2. Presentation *Internationalization Strategy at UCA and Multi campuses strategy*, S. Redzepagic
3. Presentation *Internationalization of Université Côte d'Azur*, C. Moreau, P. Achard
4. List of participants





1.1 Virtual visit to the University Cote d'Azur

3rd June 2020 10.00 – 12.00

List of participants

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Milena Ivanovic	milena.ivanovic@mna.gov.me	Independent Advisor for Finances

Agencija za kontrolu i osiguranjekvaliteta u visokomobrazovanju

Name	e-mail	position
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