



Mediterranean University - Internationalization Strategy 2021-2026

Key Performance Indicators

This project has been funded with support from the European Commission. This presentation reflects the views only of the author, and the Commission cannot be held responsible for any use which may be made of the information contained therein.

Fostering Internationalization at Montenegrin HEIs ————— through Efficient Strategic Planning – IESP

Project no. 609675-EPP-1-2019-1-ME-EPPKA2-CBHE-SP
University of Montenegro, Cetinjska 2, Podgorica, Montenegro
www.iesp.ucg.ac.me, iesp@ucg.ac.me



Co-funded by the
Erasmus+ Programme
of the European Union



Priority area 1: Students and staff mobility

Objective 1.1 Increasing support for outgoing mobility, and increase outgoing mobility						
Goal	#	Activity	Indicator	Responsivity	Date of achievement	
1.1	1.1.1	Establishment of the Language Centre for Internationalization inside IRO.	Founded Language Centre for Internationalization at the UM.	Organizational units Rectorate	Planned	Achieved
					2021/2022	YES
1.1	1.1.2	Regular promotion of outgoing mobility programmes at the UM, with a more active role of the Student Parliament.	Promotional activities are organized at least twice a year	Each University unit as well as by the Rector's Office, the International Relations Office (IRO) and the Student Parliament.	Planned	Achieved
					continuous	
1.1	1.1.3	Regular activities aimed at increasing the number of outgoing students.	To increase the number of outgoing students by at least 2 per year, on the level of the UM.	Organizational units	Planned	Achieved
					continuous	
1.1	1.1.4	Constant IRO staff activities aimed at increasing outgoing teaching and non-teaching staff mobility	Increased mobility of teaching, and non-teaching staff.	Organizational units IRO	Planned	Achieved
					continuous	

Fostering Internationalization at Montenegrin HEIs ————— through Efficient Strategic Planning – IESP

Project no. 609675-EPP-1-2019-1-ME-EPPKA2-CBHE-SP

University of Montenegro, Cetinjska 2, Podgorica, Montenegro

www.iesp.ucg.ac.me, iesp@ucg.ac.me

1.1	1.1.5	Professional English language courses for teaching and non-teaching staff are available on the upper-intermediate and advanced levels.	Professional English language courses are organized twice a year.	Rectorate Faculty for foreign languages	Planned	Achieved
					continuous	
1.1	1.1.6	Improvement of existing administrative procedures for incoming and outgoing students.	Adoption of amendments to the Rulebook on the International Students Mobility and the Rulebook on the International Staff Mobility.	IRO	Planned	Achieved
					2022/2023	YES

Objective 1.2 Increasing support for incoming mobility, and increase increase mobility

	#	Activity	Indicator	Responsibility	Date	
1.2	1.2.1	Regular IRO activities aimed at increasing the mobility of incoming students.	The number of incoming student is increased by at least 1 annually at level of University.	IRO Organization units	Planned	Achieved
					continuous	
1.2	1.2.2	Regular IRO activities aimed at increasing the number of incoming teaching and non-teaching staff.	Number of incoming staff mobility is increased by at least 2 annually at level of University.	IRO Organizational units	Planned	Achieved
					continuous	
1.2	1.2.3	Introduction of subjects for foreign	At least five subjects in	Organizational units	Planned	Achieved

Fostering Internationalization at Montenegrin HEIs ————— through Efficient Strategic Planning – IESP

Project no. 609675-EPP-1-2019-1-ME-EPPKA2-CBHE-SP

University of Montenegro, Cetinjska 2, Podgorica, Montenegro

www.iesp.ucg.ac.me, iesp@ucg.ac.me

		students, and study programs in English.	English at bachelor level, and 3 at master level At least 30 ECTS per study programme offered in English.		2021/2022	YES
1.2	1.2.4	Redesign and regular update of the English version of the UM website.	Redesigned English version of the UM website	Organizational units IT	Planned 2021/2022	Achieved
			Updating English version of the UM website		Continuous updating	
1.2	1.2.5	Promotion of incoming mobility programs of the UM	The UM's offer to international students and staff is presented at international educational fairs at least once a year.	IRO	Planned	Achieved
					continuous	

Priority area 2: Internationalization of study and teaching activities

Objective 2.1. Increasing the number of course modules in English						
Goal	#	Activity	Indicator	Responsibility	Date	
2.1	2.1.1	Creation of modules in English out of existing courses with the aim to increase the number of international students (incoming mobility) and to create conditions for the development of “internationalization at home”.	At least 30 ECTS per study programme offered in English.	Rectorate Organizational units	Planned	Achieved
					2023-2024	YES

Objective 2.2. Initiating study programmes in English						
	#	Activity	Indicator	Responsibility	Date	
2.2	2.1.1	Accreditation of study programmes in English with the aim to increase the number of international students (incoming mobility) and to create conditions for the development of “the internationalization at home”.	At least one study programme accredited in English at level of university.	Rectorate Organization units	Planned	Achieved
					2024-2025	

Objective 2.3. Increasing the number of joint study programmes with partner institutions from abroad						
	#	Activity	Indicator	Responsibility	Date	
2.3	2.3.1	Creation of new study programmes with joint or double/multiple degree diplomas, in line with demand, especially with strategic partner Universities.	At least 1 study programme with joint or double/multiple diplomas accredited through the change of existing or accreditation of new study programmes.	Rectorate Organization units	Planned	Achieved
					2005/2006	

Priority area 3: International research cooperation and research

Objective 3.1. Increasing capacities for research						
	#	Activity	Indicator	Responsibility	Date	
3.1	3.1.1	Enhancement of the capacity of research units.	Assign at least 1 persons for research per Faculty.	Rectorate Organization units	Planned	Achieved
					2023-2024	
3.1	3.1.2	Organization of continuous training for academic staff in the field of application and coordination of projects.	Number of training courses and certificates – at least 1 per year.	Rectorate	Planned	Achieved
					continuous	

Objective 3.2. Increasing scientific collaboration with individuals and research institutions from abroad						
	#	Activity	Indicator	Responsibility	Date	
3.2	3.2.1	Intensification of cooperation with renowned higher education institutions through signing and implementation of bilateral cooperation.	The number of active bilateral agreements is increased by at least 4 % per year.	Rectorate Organization units IRO	Planned	Achieved
3.2					continuous	

Fostering Internationalization at Montenegrin HEIs ————— through Efficient Strategic Planning – IESP

Project no. 609675-EPP-1-2019-1-ME-EPPKA2-CBHE-SP

University of Montenegro, Cetinjska 2, Podgorica, Montenegro

www.iesp.ucg.ac.me, iesp@ucg.ac.me



3.2	3.2.2	Intensification of cooperation with renowned higher education institutions through strategic partnerships.	Mechanisms for identification of strategic partner university are developed; strategic partnerships are established with at least 1 renowned higher education research institution.	Rectorate Organization units IRO	Planned	Achieved
					continuous	
3.2	3.2.3	Regular reporting on the implementation of international agreements.	Developed mechanism for monitoring of implementation of agreements.	Rectorate IRO	Planned	Achieved
					2022-2023	

Fostering Internationalization at Montenegrin HEIs ————— through Efficient Strategic Planning – IESP

Project no. 609675-EPP-1-2019-1-ME-EPPKA2-CBHE-SP
 University of Montenegro, Cetinjska 2, Podgorica, Montenegro
www.iesp.ucg.ac.me, iesp@ucg.ac.me



Co-funded by the
 Erasmus+ Programme
 of the European Union



Priority area 4: Extending international perspective

Objective 4.1 Improving international visibility of the UM						
Goal	#	Activity	Indicator	Responsibility	Date	
4.1	4.1.1	Promoting mobility and study in the priority regions.	<ul style="list-style-type: none"> – On-line presentations / Webinars (staff, students), (at least 6 per year). – Students impressions (video, written) (updating at least once in six months). – Video presentations (at least 6 per year). – Higher educational fairs and conferences (at least 1 per year). – Information days (once a year). – On-line counseling – Welcome reception (permanent). – Questionnaire (per semester). 	Organizational units Rectorate IRO	Planned	Achieved
					continuous	

Fostering Internationalization at Montenegrin HEIs ————— through Efficient Strategic Planning – IESP

Project no. 609675-EPP-1-2019-1-ME-EPPKA2-CBHE-SP
 University of Montenegro, Cetinjska 2, Podgorica, Montenegro
www.iesp.ucg.ac.me, iesp@ucg.ac.me



4.1	4.1.2	The representation of the UM at conferences and meetings of University Networks and Associations,	<ul style="list-style-type: none"> – Permanent PR: – Media relations – Internal communication – Event organization – Webpage and Social media management – Promotional materials. 	Organizational units Rectorate	Planned	Achieved
					continuous	
4.1	4.1.3	The promotion of exchanges/mobility within the framework of ERASMUS and other exchange/mobility programmes,		IRO	Planned	Achieved
					continuous	
4.1	4.1.5	The revision and updating of existing promotion materials as well as production of new ones.		Rectorate IRO	Planned	
					continuous	

Fostering Internationalization at Montenegrin HEIs ————— through Efficient Strategic Planning – IESP

Project no. 609675-EPP-1-2019-1-ME-EPPKA2-CBHE-SP

University of Montenegro, Cetinjska 2, Podgorica, Montenegro

www.iesp.ucg.ac.me, iesp@ucg.ac.me



Co-funded by the
Erasmus+ Programme
of the European Union

