

University of Donja Gorica - Internationalization Strategy 2021-2026 Key Performance Indicators

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Priority area 1: Students and staff mobility

Objective 1.1 INCREASE OUTGOING STUDENT AND STAFF MOBILITY BY 5% Activity Responsivity # Indicator Date of achievement Goal Student services 1.1 1.1.1 Planned Achieved Number of promotional office (SSO), Promote available outgoing 2021/2022 YES activities (info days). Goal: International mobility programs cooperation office twice per year. (ICO) Number of applications 1.1 1.1.2 Planned Achieved Intensify outgoing student and staff compared to number of mobility by their involvement in International continuous available slots. cooperation office available mobility programmes Goal: No available opportunity goes unused. Intensify cooperation with foreign 1.1 1.1.3 Planned Achieved Number of agreements International companies for students to with foreign companies. cooperation office continuous do internships abroad. Pre- and post- mobility 1.1.4 **Planned** Achieved 1.1 Student services Strengthen the support systemfor interviews done with each office, International the improved quality of international student at the ICO. Regular continuous cooperation office mobility communication during mobility.







1.1	1.1.5		Adopted Regulations on		Planned	Achieved
		Drafting and adopting internal	international student			
		regulations regarding outgoing	mobility and Regulationson	Deans, Prorector	continuous	
		student and staff mobilities	international staff			
			mobility			

		Objective 1.2 INCREA	ASE IN THE INCOMING MOBILIT	TY BY 5%		
	#	Activity	Indicator	Responsibility	Date	:
1.2		Intensify cooperation and involvement in mobility programmes regarding incoming mobility	Number of applications compared to number of available slots. Goal: No available opportunity goes unused.	International Cooperation Office	Planned	Achieved
1.2		Promote programmes of incoming mobility to UDG	Number of presentations in international education fairs (online or in-person). Goal: At least once a year.	Student services office, International cooperation office	Planned continuous	Achieved
1.2		Strengthen the support systemfor incoming international students	Orientation Weeks organized. Appointed mentors to international students to help them integrate.	ICO, Student Council	Planned	Achieved







					2021/2022	YES
1.2	1.2.4	Offer courses of Montenegrin language to international students and staff	Courses of Montenegrin language organized. Goal: twice per year.	Center for Foreign languages	Planned 2021/2022	Achieved
					Continuous updating	
1.2	1.2.5	University and faculties websitesin English language, student panels after log in in English language	English version of websites maintained and updated regularly.	Technical Services	Planned continuous	Achieved
1.2	1.2.6	Create and publish promotionaland	UDG Inside – main informative medium for prospective students in English language.	Student services	Planned	Achieved
		informational materials in English	Social media posts in both	office, International cooperation office	continous	







Priority area 2: Quality international scientific research

Fostering Internationalization at Montenegrin HEIs -

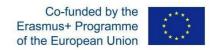
Objective 2.1. IMPROVED QUALITY AND QUANTITY OF SCIENTIFIC RESEARCH

Goal	#	Activity	Indicator	Responsibility	Date	
2.1	2.1.1	Intensify international cooperation through bilateral scientific projects	Number of applications forbilateral scientific projects Goal: Increase of 10%	Prorector for research	Planned 2023-2024	Achieved YES
2.1	2.1.2	Encourage applications toprojects within available international calls	Staff training for applying to and implementing international projects, yearly; Goal: Increase of 10% in thenumber of applications for projects within available international calls;	Prorector for research, International cooperation office	Planned Continous	Achieved
2.1	2.1.3	Set up mechanism that encourages staff to do more research, and focus on publishing quality research, beyond simple requirements necessary for academic	·	Set up mechanism that encourages staff to do more research, and focus on publishing quality research, beyond simple requirements	Planned	Achieved





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				necessary for academic	Continous	
2.1	2.1.4	Implement mechanism and set-up funding for international conferences for staff	Adopt internal regulations andcriteria on financing participation in international conferences for academic staff	Prorector for research	Planned	Achieved
					Continous	
2.1	2.1.5	Set up doctoral studies inEnglish language	Number of accredited doctoral study programmes in English.Goal: Increase of 10%	Rector's Collegium, Rector, Deans	Planned	Achieved
					Continous	







2.1	2.1.6	Revision of regulations regarding doctoral studies	Regulation on doctoral studies to include mandatory publishing in highly ranked journals before graduating; Mandatory short-term research mobility for doctoral students	Rector's Collegium, Rector,Deans	Planned	Achieved
			at international universities;		Continous	







Priority area 3: Internationalisation at Home

Objective 3.1. INTERNATIONALIZATION OF CURRICULA

	#	Activity	Indicator	Responsibility	Date	
3.1	3.1.1	Increase number of modulesin English language	Number of ECTS per study programme offered in English language Goal: at least 30 ECTS per study programme.	Deans	Planned 2023-2024	Achieved
3.1	3.1.2	Increase number of programmes entirely inEnglish	Number of study programmes offered entirely in English. Goal: at least 4 such studyprogrammes.	Rector's Collegium, Rector,Deans	Planned continuous	Achieved
3.1	3.1.3	Implement elements of internationalisation into the project "Ideas and Character"	Number of cycles of the project"Ideas and Character" focused on international topics Goal: at least one such cycle.	Project's coordinator s	Planned	Achieved







Objective 3.2. Increasing scientific collaboration with individuals and research institutions from abroad

	#	Activity	Indicator	Responsibility	Date	
3.2	3.2.1	Require English level B2.2and one other foreign language level A2.2 for allstudents before receiving diploma	Number of students that meet these criteria. Goal: 100% students meet these criteria.	Deans, Student services office	Planned	Achieved



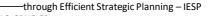




3.2		Require English level B2.2for academic staff	Adopted amendments to regulations for advancing into next academic title to include	Deans	Planned	Achieved
			this requirement.		continuous	
		Offer English and other foreign	Number of course groups each			
3.2	3.2.3	language courses tostudents and staff	semester.	Center for	Planned	Achieved
			Goal: at least 10 course groups each semester.	Foreign Languages	2022-2023	

	Objective 3.3. IMPLEMENT INTERNATIONAL EXPERIENCES AT HOME							
	#	Activity	Indicator	Responsibility	Date	:		
3.1	3.3.1	Offer virtual mobility at partner universities throughonline platforms	Number of students who did not participate in outgoing mobility have participated in virtual mobility. Goal: 20% of such students.	Student services office, International cooperation	Planned 2023-2024	Achieved		





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				office		
3.1	3.3.2	Offer credits for onlinecourses at	Number of students who		Planned	Achieved
		partner	takean online course at	Deans		
		universities	partner		continuous	
			universities.			
3.1	3.3.3		Number of organizations/clubs		Planned	Achieved
		Set up International Club, Book Club	that have both domestic and			
		etc. that involvesboth domestic and	international students as	Student		
		international students	members.	BusinessCenter	continous	YES
			Goal: at least 4 such		Continous	123
			organizations.			



